



N.C. Department of Public Safety

Division of Adult Correction and Juvenile Justice

FY 2021-2022 JCPC Intensive Intervention Services

Request for Proposals

Introduction and Scope of Services

The Department of Public Safety, Division of Adult Corrections and Juvenile Justice, Community Programs Section (hereafter, Department) ensures that every community in North Carolina has access to a continuum of services for its juvenile population. The continuum of services include those services titled Intensive Intervention services under Session Law 2020-83 (<https://www.ncleg.gov/Sessions/2019/Bills/House/PDF/H593v7.pdf>).

Intensive Intervention services are evidence-based or research-supported community-based or residential services that are necessary for a juvenile in order to (i) prevent the juvenile's commitment to a youth development center or detention facility, or (ii) facilitate the juvenile's successful return to the community following commitment. Intensive Intervention services shall be used for the purpose of providing intensive intervention services for juveniles of any disposition level, based on the needs of the juvenile, as ordered pursuant to G.S. 7B-2506 (See Attachment A).

With the new Raise the Age Legislation (<https://www.ncdps.gov/our-organization/juvenile-justice/key-initiatives/raise-age-nc>) in effect, an increasingly important piece of the continuum in Juvenile Justice is intensive intervention services. All adjudicated juveniles ages 10 and up, including juveniles who are ages 18 to 20 and still under the jurisdiction of juvenile court, may be accepted by Intensive Intervention services, as appropriate for the proposed model.

The Department reserves the right to release RFPs that are location or program type specific based on priority needs identified.

Priorities

Under this RFP, priority will be given to applications proposing programming which:

- a) Serve the required target population (**see Bullet III: Target Population, Proposed Programming and Service Area**);
- b) Provide evidence-based/evidence-supported programming which will reduce recidivism for youth served;
- c) Deliver intensive intervention services (see **Attachment E: Priority Services and Definitions** for acceptable service types);
- d) Provide the identified services by Judicial District(s) and are regional programs that are delivered through the collaborative efforts of two or more Juvenile Crime Prevention Councils; and
- e) Include on-going collaboration with court services personnel and other community partners.

Target Population, Proposed Programming and Service Area

Target Population includes juveniles who meet the below criteria. This juvenile population will, hereafter, be referred to as the, "target population".

- All adjudicated juveniles ages 10 and up, including juveniles who are ages 18 up to age 20 and still under the jurisdiction of juvenile court, may be accepted by Intensive Intervention services as appropriate for the proposed model.
- Youth must be referred by a Juvenile Court Counselor.

- The primary target populations for the identified services are juveniles who have received a Level II Disposition and their parent(s)/guardian(s). Level III juveniles transitioning from a Youth Development Center will also be eligible.
- Selected Level I adjudicated juveniles, with a Medium/High Risk or a Medium/High Needs Score may be referred.

Proposed programming must:

- a) Include evidence-based/supported approaches for residential and/or community-based intensive services and/or re-entry services (step-down services from residential placement) for target population juveniles and their families.
- b) Fill a gap in the service delivery continuum within the local community (services that are a duplication of efforts already being undertaken in the local community will not be considered for funding);
- c) Serve only the target population;
- d) Offer a service component that is therapeutic and family-focused; and
- e) Address the needs of the target population.

Service Area:

If the program serves more than a single county, the service area must:

- a) Encompass the area as defined by a Judicial District(s), identifying a lead county for which the disbursement of awarded funds will be delivered through the local county finance office; and/or
- b) Be regional and the provider must engage collaboratively with two or more Juvenile Crime Prevention Councils within or among Judicial District(s) to provide the identified Level II intermediate dispositional alternatives for juveniles within that/those Judicial District(s). **See Attachment A: DPS Area Counties and Judicial Districts**

Eligibility

All applicants must:

- a. Be a public agency or private non-profit organization (14B NCAC 11B.0201);
- b. Submit proposals that clearly align with identified and documented service needs as assessed through the local Juvenile Crime Prevention Council (JCPC) or via collaboration of two or more JCPCs that have established a need for residential and/or non-residential community-based intensive services for the target population, and can provide evidence-based services that can clearly support targeted needs;
- c. Demonstrate a proven track record of implementing residential and/or community-based intensive services for the youth described in this RFP, effective fiscal oversight, and collaboration with juvenile court services;
- d. Demonstrate organizational capacity for fiscal, programmatic, and administrative accountability and the ability to begin operations quickly and efficiently; and
- e. Collaborate with juvenile court services personnel and other community partners to develop 24-hour supervision plans when providing services to all Level III youth and to Level II youth as needed.

NOTE: Level III Youth receiving services on community placement require a 24-hour supervision plan developed by the provider, court services, youth, family, and any other collaborating partners.

Funding Period

The funding period for this RFP is July 1, 2021, to June 30, 2022, and contingent upon available funds.

Applicants will apply for one year of funding. DPS management may approve the program for continuation funding in year two, dependent upon program performance, utilization, and funding availability.

Proposal Requirements and Submission Process

To be considered for funding, applicants must:

- a) Show that the proposed services meet an identified service need within the proposed geographic area(s) of service delivery to the target population;
- b) Complete and submit an on-line application in NCALLIES no later than 11:59 p.m. on March 5, 2021. The application can be accessed by [clicking here](#) and following the directions listed on the webpage. All Vendors must submit an application under the funding source, "Intensive Intervention" in NCALLIES.

c) Choose a promising or effective program(s) from:

Office of Juvenile Justice and Delinquency Prevention (OJJDP) Model Programs Guide

<http://www.ojjdp.gov/mpg>

or

Office of Justice Programs (OJP) CrimeSolutions.gov <http://www.crimesolutions.gov/>

or

Results First Clearinghouse Database

<https://www.pewtrusts.org/en/research-and-analysis/data-visualizations/2015/results-first-clearinghouse-database>

or

Thoroughly demonstrate how proposed services are evidence-supported and reduce recidivism for the targeted population;

and

d) **Not for profit organizations** must also upload the following documents into NCALLIES by the established due date and time in order for the application to be complete:

- 1) No Overdue Tax Form;
- 2) DPS Conflict of Interest Form;
- 3) Proof of 501(c)(3) status; and
- 4) Non-profit agency's Conflict of Interest policy.

e) **Host** county JCPC electronic letter of approved support or an email offering support from the JCPC Chair (or member of the JCPC executive committee) must be uploaded with original program agreement, prior to awarding of funds, if possible;

- Please contact your Area Consultant or Area Office if the applicant is experiencing difficulty with acquiring the letter of support, given the state of emergency at the time of this RFP release.
- The letter of support must be uploaded to NCALLIES prior to the disbursement of funding for programs awarded funds and must be uploaded with the final approved application in NCALLIES by 11:59 p.m. on March 5, 2021.

NOTE: Letters of support must state, at a minimum, how the proposed services will:

- Address the targeted population,
- Fill a gap in the service delivery continuum within the local community/geographic region, and
- Not duplicate efforts already being undertaken in the local community.
- The Juvenile Crime Prevention Council Chairperson Directory may be found on the DPS website.

Evaluation

Pursuant to Session Law 2020-83 HB 593, "The Juvenile Justice Section of the Division of Adult Correction and Juvenile Justice of the Department of Public Safety shall report to the Senate and House of Representatives Appropriations Subcommittees on Justice and Public Safety no later than March 1, 2006, and annually thereafter, on the results of intensive intervention services. Intensive intervention services are evidence-based or research-supported community-based or residential services that are necessary for a juvenile in order to (i) prevent the juvenile's commitment to a youth development center or detention facility or (ii) facilitate the juvenile's successful return to the community following commitment. Specifically, the report shall provide a detailed description of each intensive intervention service, including the numbers of juveniles served, their adjudication status at the time of service, the services and treatments provided, the length of service, the total cost per juvenile, and the six- and 12-month recidivism rates for the juveniles after the termination of program services."

Vendors must incorporate the Core Components in Attachment C: Core Components in their response.

See Attachment C: Core Components.

Review Criteria for Proposals

The Department will review each proposal for:

- a. Evidence-based or best practices and research-supported interventions appropriate to the target population proposed.
- b. Appropriateness of the program to address the needs of the target population identified.
- c. Services that fill a gap in the continuum within the local community/geographic region and do not duplicate efforts already being undertaken in the local community.
- d. Presentation of a budget that matches the proposed service.
- e. Evidence of the agency's capacity to administer a DPS funded program, including ability to comply with reporting and accountability requirements in a timely manner.

The Department may consider the following:

- a. Programs that meet the criteria outlined for service types in Attachment B: Services and Definitions.
- b. The commitment rates or frequency with which the court orders commitment as a disposition for the juveniles served.
- c. The criminogenic needs of the juveniles served.
- d. Programs that target juveniles in rural areas.
- e. Diverse geographical representation across the State.
- f. Programs that utilize collaboration among counties.
- g. Demonstration of community support with cash or in-kind resources, including but not limited to, county appropriations or Medicaid reimbursements. (Proposals that include community cash or in-kind resources in the project budget must include documentation of the intent to provide that support and justification of the value claimed.) NOTE: These funds require no local match.
- h. Historically meeting and exceeding program goals/measurable objectives when providing services to this population.

Selection process

The Department's State Office Review Team will review and rate proposals based on the information provided in the application and matching requirements of this RFP. The State Office Review Team will present a funding decision to Division management for a final funding approval.

Timeline for RFP and Program Implementation

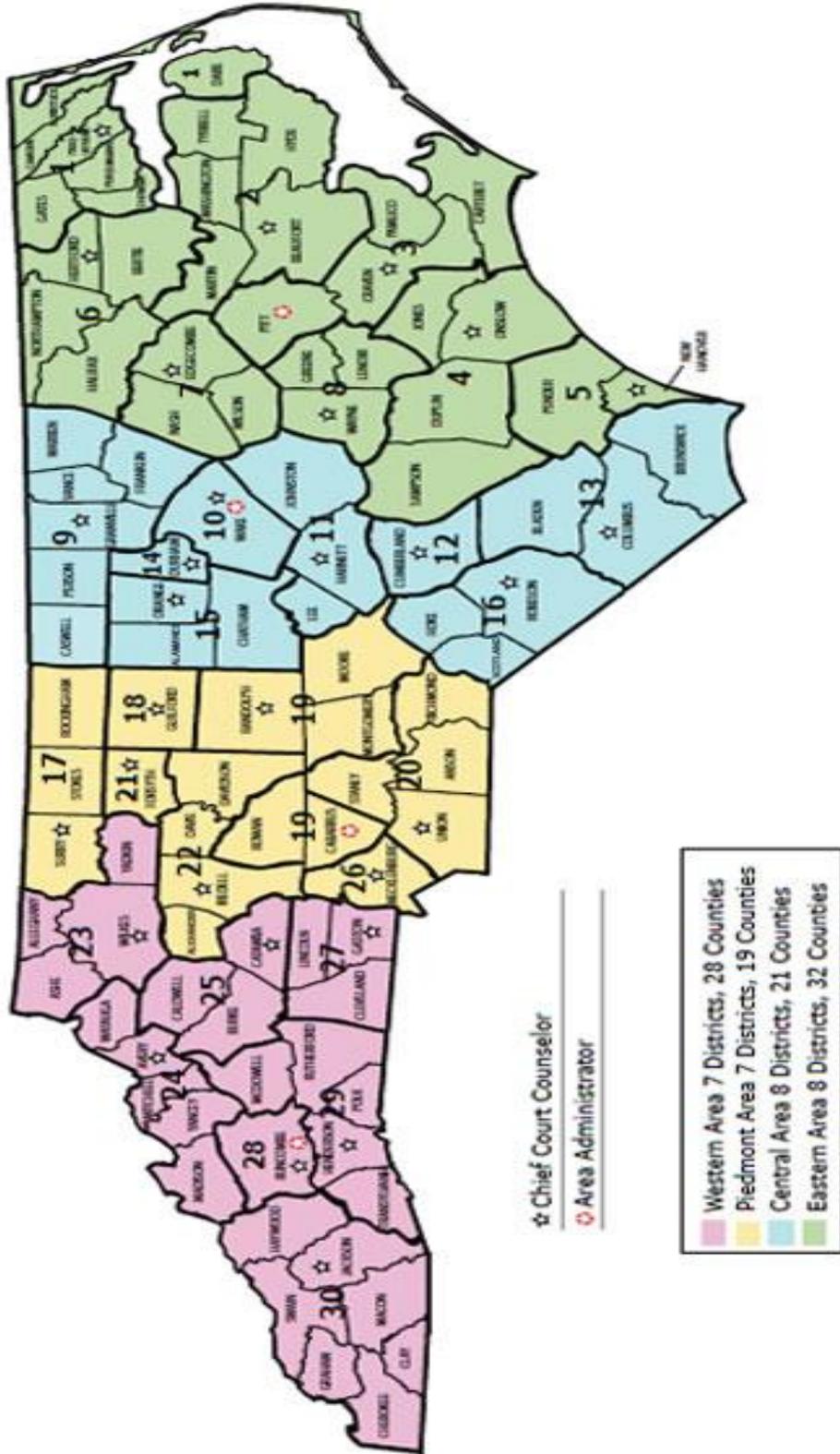
January 4, 2021-March 5, 2021	Request for Proposals Advertised
<p><i>January 25, 2021 at 2:00pm</i> <i>January 29, 2021 at 10:00am</i> <i>February 11, 2021 at 10:00am</i> <i>February 22, 2021 at 2:00pm</i></p>	<p>Mandatory Information Sessions (virtual)</p> <ul style="list-style-type: none"> • All interested applicants must attend <i>one</i> virtual Information Session, in order to be eligible for funding. • Applicants may select one of the Information Session dates and contact Katherine Hiott (katherine.hiott@ncdps.gov) to RSVP. • Registration for each session closes the day prior to the session.
<p>March 5, 2021 By 11:59 p.m.</p>	<p>Application Deadline</p> <ul style="list-style-type: none"> • Application must be submitted in NCALLIES • All required attachments must be uploaded to the application in NCALLIES, under, "Upload Documents" • <u>Host county JCPC electronic letter of approved support or email offering support from the JCPC Chair (or member of the JCPC executive committee) must be uploaded with original program agreement, prior to awarding of funds if possible;</u> • Please contact your Area Consultant or Area Office if the applicant is experiencing difficulty with acquiring the letter of support, given the state of emergency at the time of this RFP release. The letter of support <i>must</i> be uploaded to NCALLIES prior to the disbursement of funding for programs awarded funds.
June 4, 2021	Anticipated notification of funding to applicants.
June 30, 2021	Revised, edited Program Agreement Application completed in NCALLIES.
July 1, 2021	Funding begins (contingent upon the completion of the required signatures in NCALLIES).

Contact Information

Questions about this RFP should be directed to the DPS Area Consultant assigned to the county where services are being proposed.

See Attachment D: DPS Area Consultant County Assignments.

ATTACHMENT A: DPS Area Counties and Judicial Districts



ATTACHMENT B: Services and Definitions

RESIDENTIAL PROGRAMS

Programs where services are delivered in a residential setting

JCPC PROGRAM TYPES

Group Home Care: Provides twenty-four hour care for a residential placement lasting six to eight months in a therapeutic or structured family-like environment for youth. Includes intervention with client's family during and after placement and targets a reduction in offending behavior and recidivism. (Length of Stay= 90+ days, Frequency of Contact=NA)

Temporary Shelter Care: Provides group home care and shelter (up to 90 days) for juveniles who need to be temporary removed from their homes during a family crisis.

(Length of Stay= up to 90 days, Frequency of Contact=NA)

Runaway Shelter Care: Provides shelter care for juveniles who have run away from home, are homeless or otherwise need short term care (15 days or less) while arrangements are made for their return home.

(Length of Stay= up to 15 days, Frequency of Contact=NA)

Specialized Foster Care: Provides care for youth with serious behavioral or emotional problems through foster parents whose special training is designed to help them understand and provide needed support for children who are placed in their care.

(Length of Stay= flexible, Frequency of Contact=NA)

Temporary Foster Care: Provides short-term (up to 60 days) emergency foster care for diverted or adjudicated juveniles who need to be temporary removed from their home during a family crisis. Foster parents have been specially trained to understand and support the youth placed in their care.

(Length of Stay= up to 60 days, Frequency of Contact=NA)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could also have possible qualifying Supplemental Service of Behavioral Contracting/Management

- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

- Behavior management (Optimal Target Weeks=24, Optimal Target hours= 72) – The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program

- Social Skills Training (Optimal Target Weeks=16, Optimal Target hours=24)
- Remedial Academic Program (Optimal Target Weeks=26, Optimal Target hours=100)

Could also have possible qualifying Supplemental Service of Job Training, Work Experience, Vocational Counseling

COMMUNITY DAY PROGRAMS

JCPC PROGRAM TYPES

Juvenile Structured Day Programs: Programs that offer well supervised and highly structured program of service to youth. Such service may enable youth to remain in the community. Clients may be long-term suspended from school or have behavior that might otherwise result in placement in detention. Typically, this type structure serves youth who are court involved and referrals are made from juvenile court counselors. Programs can either be full day or partial day (emphasis on service in the afternoon/after school hours). It is desirable for programs to have both treatment and educational components, such as, Individual and/or Family Counseling, Substance Abuse Education/Treatment, Restitution/Community Service, Tutoring, Alternative Education, Vocational Development and Structured Activities.

(Length of Stay= Not to exceed one year without detailed documentation of need, Frequency of Contact=NA)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could also have possible qualifying Supplemental Service of Behavioral Contracting/Management

- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)
- Behavior management (Optimal Target Weeks=24, Optimal Target hours= 72) – The total

programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program

- Remedial Academic Program (Optimal Target Weeks=26, Optimal Target hours=100)

Could also have possible qualifying Supplemental Service of Job Training, Work Experience, Vocational Counseling

ASSESSMENT PROGRAMS

JCPC PROGRAM TYPES

Clinical Assessments or Psychological Evaluations: Clinical Evaluations and Assessments, including Psychological Evaluations to help court counselors and judges recommend the most appropriate consequences and treatment for court involved youth.

(Length of Stay= depends upon time needed to complete the assessment activity, Frequency of Contact=Not Specified)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- None

CLINICAL TREATMENT PROGRAMS

Programs in which a professional helps a juvenile and/or his or her families solve problems through goal directed planning. It may include individual, group, family counseling or a combination. It may have a particular focus such as sex offender treatment or substance abuse treatment. Services may be community or home based.

JCPC PROGRAM TYPES

Counseling: A treatment technique based on one-on-one (individual) or group meetings with a therapist or counselor focusing on individual psychological and/or interpersonal problems. May include cognitive skills/life skills. Category includes family, individual, and group counseling.

(Length of Stay=Not Specified, Frequency of Contact= no less than every two weeks)

Individual Counseling

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could have possible qualifying Supplemental Service of Behavioral Contracting/Management

- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Group Counseling

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could have possible qualifying Supplemental Service of Behavioral Contracting/Management

- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Family Counseling

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Home Based Family Counseling: Provides short term, intensive services focusing on family interactions/dynamics and their link to delinquent behavior. Involves the entire family and is typically conducted in the home. May also include the availability of a trained individual to respond by phone or in person to crisis. The goal is to prevent delinquent and undisciplined behavior by enhancing family functioning and self-sufficiency.

(Length of Stay=six weeks to nine months, Frequency of Contact= at least three hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Family Counseling (Optimal Target Weeks=20, Optimal Target hours=30)
- Family Crisis Counseling (Optimal Target Weeks=4, Optimal Target hours=8)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could have possible qualifying Supplemental Service of Behavioral Contracting/Management

Substance Abuse Treatment: In/Out-patient therapeutic services provided to juvenile offenders targeting substance abuse issues, including chemical dependency, alcoholism, and habitual or experimental use of other controlled substances. Personnel providing treatment must be licensed or certified to provide these services.

(Assumed to be the same as Counseling Services: Length of Stay=Not Specified, Frequency of Contact= no less than every two weeks)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)
- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could have possible qualifying Supplemental Service of Behavioral Contracting/Management

- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Sexual Offender Treatment: Provides outpatient assessment and/or therapeutic services to juvenile offenders targeting inappropriate sexual conduct and offending behavior with clear focus on rehabilitation and accountability of the offender. Practiced primarily in groups, has a family focus, has designated follow-up procedures and is generally legally mandated.

(Length of Stay=1 ½ to 2 years, Frequency of Contact= weekly with declining frequency as the course of treatment concludes)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Individual Counseling (Optimal Target Weeks=25, Optimal Target hours=30)
- Group Counseling (Optimal Target Weeks=24, Optimal Target hours=40)

- Mixed Counseling (Optimal Target Weeks=25, Optimal Target hours=25)

Could have possible qualifying Supplemental Service of Behavioral Contracting/Management

- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)

Note: The target weeks and target hours for the above listed counseling approaches may not be sufficient for Sex Offender Treatment.

RESTORATIVE PROGRAMS

Programs that offer immediate and short-term involvement with juveniles to focus on negative and/or offending behaviors with the aim of resolution of the presenting problem and extinction of behavior.

JCPC PROGRAM TYPES

Restitution/Community Service

Restitution: Programs that provide opportunities for offender to be accountable for their actions to the community and/or victim(s) through forms of payments or community service work that earns money to repay the victim(s).

Community Service: A court-ordered dispositional alternative for a delinquent juvenile, consistent with the requirements of G.S. 7A-649, and entailing, on the juvenile's part, for purposes of this definition either community service to redress an injury to any person or entity that has suffered loss or damage as a result of the offense committed by the juvenile. Services should be provided for diverted and/or adjudicated youth.

(Length of Stay: Diverted youth and Teen Court referrals= no more than 6 months,

Court supervision = one year unless otherwise ordered; Frequency of Contact= minimum twice per month and no less than 8 hours per month)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Restitution/Community Service (Optimal Target Weeks=12, Optimal Target hours=60)

Mediation/Conflict Resolution: Programs offering a private process of negotiation conducted by a neutral, third party person, a Mediator. These programs offer immediate and short-term involvement with youth to focus on negative and/or offending behaviors. Mediation is a consensual decision-making process by parties who work towards a mutual understanding to resolve a problem or a dispute. Mediators do not counsel or give advice but facilitate communication among parties as the parties work to reach their own decision regarding resolution of their conflict. Services should be provided for diverted and/or adjudicated youth and may include victim/offender reconciliation.

(Length of Stay= No longer than 90 days, Frequency of Contact= Based upon the requirements of the program)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Mediation (Optimal Target Weeks=4, Optimal Target hours=8)

Could also have possible qualifying Supplemental Service of Restitution/Community Service

Note: A component that is teaching mediation or conflict resolution skills to clients who are not also at the same time engaged in mediation sessions should be classified as a different SPEP service. Such a service is more likely to be a skill building service such as social skills training.

Note: In counting dosage for Mediation, phone work with the client/family prior to the mediation session is included in the contact hours as well as the mediation session. If the mediation intervention also includes a conflict resolution class for the client, count those contact hours as well.

Teen Court: Provides a diversion from juvenile court where trained adult and youth volunteers act as officials of the court to hear complaints. These programs make recommendations for appropriate sanctions including but not limited to community service and restitution (if applicable) to be assigned to the youth who have admitted committing minor delinquency and undisciplined complaints. Professional adult staff provides supervision of the court proceedings and any subsequent community service and/or restitution.

(Length of Stay= Not to exceed 120 days, however 60 additional days may be approved to complete sanctions; Frequency of Contact= Not Specified)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- None

NOTE: A SPEP classification may be considered for a Teen Court program that is directly providing a SPEP service to **ALL** of its youth (not referring it out). Possible SPEP services might include community service, conflict resolution, or possibly some other skill building service.

STRUCTURED ACTIVITIES PROGRAMS

Any non-residential program that provides a structured service plan of learning for the purpose of improving an individual's identified need(s) and with the purpose of improving the juveniles' (or parent's) skills or expanding their knowledge in a particular area, or enhancing academic performance.

JCPC PROGRAM TYPES

Mentoring: Provides opportunities for adult volunteers to be matched with delinquent or at-risk youth on a one-on-one basis. The mentor is an individual providing support, friendship, advice, and/or assistance to the juvenile. After recruitment, screening and training, the mentor spends time with the juvenile on a regular basis engaged in activities such as sports, movies, helping with homework, etc.

(Length of Stay= Minimum 1 year, Frequency of Contact= should average 2 hours per week)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Mentoring (Optimal Target Weeks=24, Optimal Target hours=78)

Could also have possible qualifying Supplemental Service of Behavioral Management

- Behavior management (Optimal Target Weeks=24, Optimal Target hours= 72) – The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program

Parent/Family Skill Building: Services that focus on interactional or interpersonal issues faced by a parent(s)/family of a juvenile. This service works to develop parenting skills, communication skills, discipline techniques, and other related skills. May include sessions for parents only and/or sessions for parents and their child(ren).

(Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Social Skills Training (Optimal Target Weeks=16, Optimal Target hours=24)

NOTE: *If ONLY parents are the recipients of this service then it cannot be SPEP classified. If the service includes the parent and child, drill down to see if the service is a Social Skills Training service or a Family Counseling service.*

Interpersonal Skill Building: Services that focus on developing the social skills required for an individual to interact in a positive way with others. The basic skill model begins with an individual's goals, progresses to how these goals should be translated into appropriate and effective social behaviors, and concludes with the impact of the behavior on the social environment. Typical training techniques are instruction, modeling of behavior, practice and rehearsal, feedback, reinforcement. May also include training in a set of techniques, such as conflict resolution or decision making, that focus on how to effectively deal with specific types of problems or issues that an individual may confront in interacting with others.

(Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Social Skills Training (Optimal Target Weeks=16, Optimal Target hours=24)
- Cognitive Behavioral Therapy (Optimal Target Weeks=15, Optimal Target hours=45)
- Behavior management (Optimal Target Weeks=24, Optimal Target hours= 72) – The total programming structure and activities of the program are all tied into a behavior management environment which consists of earning points or tokens to achieve previously set goals. A behavior management classification should not be given to programs which merely use periodic rewards or incentives to increase motivation.

Could also have possible qualifying Supplemental Service of Mentoring, Mixed Counseling, or Remedial Academic Program

Experiential Skill Building: Services that provide opportunities to juveniles using activities to develop skills. The activities may be highly related to the acquisition of the skill (i.e. Independent living skills training taught by having juveniles practice life skills such as laundry, washing dishes, balancing a checkbook) or may include adventure activities (such as rock climbing, rafting, backpacking, etc.) aimed at increasing self-esteem and building interpersonal skills to promote more appropriate behavior.

(Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Challenge Programs (Optimal Target Weeks = 4, Optimal Target hours=60)

Could also have possible qualifying Supplemental Service of Group Counseling

Tutoring/Academic Enhancement: Services intended to supplement full time academic program by providing assistance with understanding and completing schoolwork and/or classes. May also provide trips designed to be an enrichment of or supplemental experience beyond the basic educational curriculum.

(Length of Stay= Minimum of 20 weeks, Frequency of Contact= No less than 2 hrs/week.)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Remedial Academic Program (Optimal Target Weeks=26, Optimal Target hours=100)

Could also have possible qualifying Supplemental Service of Job Training, Work Experience, Vocational Counseling

Vocational Development: The overall emphasis focuses on preparing the juvenile to enter the work force by providing actual employment, job placement, non-paid work service (non-restitution based), job training or career counseling. These programs provide training to juveniles in a specific vocation, career exploration or career counseling, and/or job readiness.

(Length of Stay= Minimum 12 weeks unless implementing a model program & following model specifications, Frequency of Contact= no less than 2 hours weekly)

POSSIBLE SPEP PRIMARY SERVICE CLASSIFICATIONS

For services which may be provided in the above types. Consider the following SPEP service types whether or not the service meets the optimal dosage.

- Vocational Counseling (Optimal Target Weeks=25, Optimal Target hours = 40)

Could also have possible qualifying Supplemental Service of Remedial Academic Services

- Job Training (Optimal Target Weeks=25, Optimal Target hours=400)

Could also have possible qualifying Supplemental Service of Remedial Academic Services

- Job Placement (Optimal Target Weeks=26, Optimal Target hours=520)

Could also have possible qualifying Supplemental Service of Remedial Academic Services

ATTACHMENT C: Core Components

- 1. Defined protocol for program services and delivery.** In **Section IV. #2 Operation** of the program application the applicant must briefly describe either a manual or protocol that designates the method and manner of service delivery including the suggested number of sessions, content, and flow. Evidence of the said manual, or protocol, may include: treatment/intervention outline, curriculum, workbook/instructor's manual, lesson plan(s), or a script. Individual Service/Treatment Plans are expected to show evidence of involvement of the juvenile and family in planning and are to include the client- specific concerns to be addressed, the intervention strategies to be utilized by the program staff to address those issues, and the planned/recommended frequency/duration of contact. Interventions, strategies, curriculum, frequency and duration should clearly be consistent with the manual/protocol.
- 2. Staff Training.** The applicant must comply with **JCPC Policy and Procedure requirements, specific to the program type of services being delivered**, in regard to staff and volunteer orientation and training. Direct program service staff is to possess the necessary training requirements that include licenses when applicable, degrees, credentials, and certifications required for this program type. Training sessions in program service delivery, clinical supervision when applicable, case staffing and/or consultation sessions are to be documented and maintained.
- 3. Internal Program Monitoring and Corrective Action.** In **Section IV. #3 Staff Positions** of the program application the applicant must briefly describe an established process by which a specified staff member monitors the delivery of program services for the purpose of examining how closely actual implementation matches the model/ protocol. Deviations from the model/protocol are to be addressed through written corrective actions. All Corrective Action findings are to be specified in writing, monitored, documented, and addressed accordingly.
- 4. Staff Evaluation.** In **Section IV. #3 Staff Positions** of the program application the applicant must briefly describe how staff will be evaluated on a specified schedule for compliance with the program/JCPC policies and model/protocol. Staff development plans are to be documented and implemented to address deviations and violations of program policies, models, or protocols. Overall work performance is to be formally and specifically appraised. Areas of improvement are to be identified including the knowledge, skills, and abilities necessary for enhancing program service delivery including, but not limited to customer service.
- 5. Program Effectiveness.** In **Section III. #5 Program Evaluation** of the program application the applicant must briefly describe program protocol for determining and evaluating the effectiveness of its delivery of program services with all accepted referrals. This protocol must include a standardized approach for collecting, maintaining, and sharing effectiveness data.

ATTACHMENT D: DPS Area Consultant County Assignments

Central and Eastern Areas		Western and Piedmont Areas	
Pam Stokes, Lead Consultant		June Ward, Lead Consultant	
Central Area 4212 Mail Service Center Raleigh, NC 27699-4212 Courier Box: 56-20-08 Main: 919-733-3388	Eastern Area 2241 Dickinson Avenue Greenville, NC 27834 Courier Box: 01-38-01 Main: 252-355-9013	Western Area 2090 US Highway 70 Swannanoa, NC 28778 Courier Box: 12-59-05 Main: 828-296-4747	Piedmont Area 131 E. Innes Street, Suite 206 Salisbury, NC 28144 Courier Box: 05-33-19 Main: 704-603-6833
Eddie Crews 1. Caswell 2. Durham 3. Franklin 4. Granville 5. Johnston 6. Person 7. Vance 8. Warren	Terrance Spain 1. Bertie 2. Edgecombe 3. Halifax 4. Hertford 5. Nash 6. Northampton 7. Wilson	Lorraine Williams 1. Buncombe 2. Cherokee 3. Clay 4. Graham 5. Haywood 6. Jackson 7. Macon 8. Swain	P. Scott Stoker 1. Alexander 2. Davidson 3. Davie 4. Iredell 5. Mecklenburg 6. Stanly
Lance Britt 1. Bladen 2. Brunswick 3. Columbus 4. Hoke 5. Onslow 6. Robeson 7. Scotland	Treneice Townes 1. Camden 2. Chowan 3. Currituck 4. Dare 5. Gates 6. Pasquotank 7. Perquimans 8. Pitt	Megan Webster 1. Avery 2. Burke 3. Caldwell 4. Catawba 5. Madison 6. Mitchell 7. Watauga 8. Yancey	Rich Smith 1. Alleghany 2. Ashe 3. Forsyth 4. Stokes 5. Surry 6. Wilkes 7. Yadkin
Denise Briggs 1. Alamance 2. Chatham 3. Orange 4. Wake	Nancy Hodges 1. Carteret 2. Craven 3. Duplin 4. Greene 5. Jones 6. Lenoir 7. Pamlico 8. Wayne	Regina Arrowood 1. Cleveland 2. Gaston 3. Henderson 4. Lincoln 5. McDowell 6. Polk 7. Rutherford 8. Transylvania	Ronald Tillman 1. Anson 2. Guilford 3. Randolph 4. Richmond 5. Union
Crystal Bennett 1. Cumberland 2. Harnett 3. Lee 4. Sampson	Bill Batchelor 1. Beaufort 2. Hyde 3. Martin 4. Tyrrell 5. Washington		Daniel Sevigny 1. Cabarrus 2. Montgomery 3. Moore 4. Rockingham 5. Rowan
	Pam Stokes 1. New Hanover 2. Pender		
23 Counties	30 Counties	24 Counties	23 Counties
Program Assistant Lynne Fleetwood Lynne.Fleetwood@ncdps.gov O: 919-324-6393	Program Assistant Denise Bond Denise.Bond@ncdps.gov O: 252-355-9013	Program Assistant Cora Lee Brackett Cora.Brackett@ncdps.gov O: 828-296-4742	Program Assistant Katie Hiott Katherine.Hiott@ncdps.gov O: 704-603-6833

Attachment E: Intensive Intervention Services Data

YDC Commitments, Detention Admissions and Distinct Juveniles Detained						
County	FY 18-19 Commitments by County	FY 19-20 Commitments by County	FY 18-19 Detention Admissions by County	FY 19-20 Detention Admissions by County	FY 18-19 Distinct Juveniles Detained by County	FY 19-20 Distinct Juveniles Detained by County
Alamance	2	3	52	54	36	35
Alexander	0	0	8	4	7	4
Alleghany	0	0	2	1	2	1
Anson	1	0	7	2	5	2
Ashe	0	2	3	3	2	3
Avery	0	0	1	1	1	1
Beaufort	4	2	17	15	14	14
Bertie	0	0	5	2	3	2
Bladen	0	0	2	2	2	1
Brunswick	0	0	22	19	14	11
Buncombe	1	1	56	52	37	39
Burke	1	3	27	19	20	18
Cabarrus	1	0	18	27	15	20
Caldwell	1	3	8	17	8	12
Camden	0	0	1	2	1	1
Carteret	0	1	6	6	5	6
Caswell	0	0	13	3	8	3
Catawba	2	2	47	27	37	25
Chatham	0	1	3	5	3	5
Cherokee	0	0	3	3	3	3
Chowan	0	2	2	7	2	5
Clay	0	0	0	0	0	0
Cleveland	1	1	26	27	20	23
Columbus	0	3	18	13	12	11
Craven	2	1	7	9	6	8

Cumberland	18	7	160	138	124	105
Currituck	0	0	3	5	3	5
Dare	1	0	6	1	4	1
Davidson	3	2	31	23	27	22
Davie	0	0	9	4	6	4
Duplin	0	0	10	15	8	11
Durham	1	0	98	76	50	50
Edgecombe	1	1	11	17	9	14
Forsyth	4	6	91	88	56	58
Franklin	0	0	4	10	3	9
Gaston	2	0	107	74	72	59
Gates	0	0	0	0	0	0
Graham	0	0	0	0	0	0
Granville	0	0	7	10	5	10
Greene	0	0	0	4	0	3
Guilford	16	17	167	226	119	156
Halifax	4	1	12	13	10	8
Harnett	0	0	14	14	12	14
Haywood	0	0	8	12	7	9
Henderson	0	0	21	17	18	15
Hertford	0	0	5	9	4	8
Hoke	0	0	7	5	7	4
Hyde	0	0	0	1	0	1
Iredell	7	3	38	20	31	19
Jackson	0	0	5	5	3	5
Johnston	0	1	9	22	9	19
Jones	0	0	3	0	2	0
Lee	1	2	2	7	2	6
Lenoir	1	0	15	16	11	11
Lincoln	0	3	17	10	12	7
Macon	0	0	2	3	2	2

Madison	0	0	3	3	1	2
Martin	0	4	9	9	8	7
McDowell	0	0	12	7	11	6
Mecklenburg	26	10	313	329	190	203
Mitchell	0	0	0	1	0	1
Montgomery	0	0	1	2	1	2
Moore	2	1	2	5	2	5
Nash	3	2	16	20	12	17
New Hanover	4	5	42	41	32	31
Northampton	0	0	1	5	1	3
Onslow	3	7	47	60	30	41
Orange	0	0	5	11	5	9
Pamlico	0	0	0	0	0	0
Pasquotank	2	0	6	7	6	7
Pender	1	1	16	5	13	5
Perquimans	0	0	1	3	1	2
Person	2	0	22	13	14	10
Pitt	6	15	76	80	49	54
Polk	0	0	3	0	3	0
Randolph	0	0	7	7	7	7
Richmond	0	2	13	13	10	7
Robeson	0	1	19	24	13	20
Rockingham	7	4	16	33	14	21
Rowan	1	2	8	16	6	11
Rutherford	2	1	19	17	15	12
Sampson	2	0	19	18	13	10
Scotland	1	0	9	6	5	5
Stanly	1	1	8	4	7	3
Stokes	0	2	7	5	7	4
Surry	0	0	8	7	6	5
Swain	0	0	3	1	2	1

Transylvania	0	0	3	2	2	2
Tyrrell	0	0	0	0	0	0
Union	8	2	37	29	33	25
Vance	1	0	35	24	20	19
Wake	5	6	112	115	72	90
Warren	0	0	2	3	2	3
Washington	1	1	4	6	3	5
Watauga	0	0	1	0	1	0
Wayne	4	3	30	18	18	16
Wilkes	2	2	42	23	36	20
Wilson	1	0	24	30	19	23
Yadkin	0	0	9	13	9	11
Yancey	0	0	2	0	2	0
Total	160	140	2228	2180	1556	1577

Level II Distinct Juveniles FY 17-18, FY 18-19, and FY 19-20 by County				
District	County	FY 17-18 Distinct Juveniles with a Level II Disposition	FY 18-19 Distinct Juveniles with a Level II Disposition	FY 19-20 Distinct Juveniles with a Level II Disposition
15	Alamance	56	48	62
22	Alexander	9	6	6
23	Alleghany	7	2	0
20	Anson	8	10	1
23	Ashe	1	2	0
24	Avery	4	3	0
2	Beaufort	21	16	5
6	Bertie	7	4	0
13	Bladen	6	3	1
13	Brunswick	12	6	12
28	Buncombe	22	25	7
25	Burke	24	24	19
19	Cabarrus	13	15	20
25	Caldwell	19	20	8
1	Camden	1	1	1
3	Carteret	3	3	4
9	Caswell	6	5	5
25	Catawba	41	39	27
15	Chatham	6	4	8
30	Cherokee	3	0	5
1	Chowan	4	0	2
30	Clay	0	0	1
27	Cleveland	22	10	13
13	Columbus	14	12	10
3	Craven	25	13	6
12	Cumberland	85	63	64
1	Currituck	1	4	3
1	Dare	6	5	2
22	Davidson	31	25	29
22	Davie	7	14	4
4	Duplin	9	12	8
14	Durham	61	41	19
7	Edgecombe	20	14	8
21	Forsyth	68	56	36
9	Franklin	3	1	1
27	Gaston	66	43	27
1	Gates	0	0	0
30	Graham	0	0	0
9	Granville	4	5	4

8	Greene	2	3	6
18	Guilford	112	91	70
6	Halifax	12	11	8
11	Harnett	36	33	21
30	Haywood	8	10	4
29	Henderson	22	27	11
6	Hertford	5	3	6
16	Hoke	8	6	9
2	Hyde	0	0	0
22	Iredell	34	47	37
30	Jackson	0	0	0
11	Johnston	27	18	27
4	Jones	1	3	2
11	Lee	27	16	7
8	Lenoir	21	11	16
27	Lincoln	15	11	5
30	Macon	3	4	3
24	Madison	1	2	1
2	Martin	14	8	14
29	McDowell	17	3	10
26	Mecklenburg	162	109	58
24	Mitchell	4	4	2
19	Montgomery	4	2	4
19	Moore	17	25	11
7	Nash	26	15	4
5	New Hanover	50	32	26
6	Northampton	5	4	1
4	Onslow	49	18	29
15	Orange	3	8	9
3	Pamlico	1	1	0
1	Pasquotank	13	8	11
5	Pender	12	8	8
1	Perquimans	3	3	2
9	Person	15	17	4
3	Pitt	59	55	49
29	Polk	4	3	5
19	Randolph	36	26	20
20	Richmond	26	16	17
16	Robeson	31	19	18
17	Rockingham	18	16	28
19	Rowan	16	23	20
29	Rutherford	14	13	10
4	Sampson	15	7	11
16	Scotland	8	7	1
20	Stanly	9	5	4

17	Stokes	7	9	7
17	Surry	8	20	3
30	Swain	2	1	0
29	Transylvania	4	6	1
2	Tyrrell	0	0	1
20	Union	39	35	20
9	Vance	13	10	9
10	Wake	120	78	98
9	Warren	4	1	2
2	Washington	2	4	1
24	Watauga	4	5	4
8	Wayne	24	26	22
23	Wilkes	21	24	24
7	Wilson	19	26	25
23	Yadkin	8	7	8
24	Yancey	2	2	3
	Total	1,926	1,557	1,265

Footnote to data, FY 19-20: As anticipated with closure of courts, FY 19-20 is not a true data year, as we have seen a significant decrease in offenses, especially school-based offenses. However, Raise the Age juveniles have still impacted our system, while still below the projections.